

Integration Joint Boards – Regular Update Report (December 2025)

Recommendation:

The Board is asked to note the latest approved minutes of the meetings of the Aberdeen City, Aberdeenshire, and Moray Integration Joint Boards.

1. Strategic Context

Three Integration Joint Boards for Aberdeen City, Aberdeenshire and Moray were established on 6 February 2016 under the terms of the Public Bodies (Joint Working) (Scotland) Act 2014 with full delegation of functions and resources to enable integration of primary and community health and social care services effective from 1 April 2016. Each IJB is a separate legal organisation and acts as principal in its own right.

The principal ambitions of health and social care integration are to:

- Support the improvement of the quality and consistency of services for patients, carers, users of services, and their families.
- Provide seamless, joined-up quality health and social care services in order to care for people in their homes or a homely setting where it is safe to do so.
- Ensure resources are used effectively and efficiently to deliver services.

2. Key matters relevant to recommendation

This report presents the NHS Grampian Board with the latest approved minutes from the Aberdeen City, Aberdeenshire, and Moray IJBs. The key highlights are emphasised below.

1. Aberdeen City

The City IJB met on 30 September 2025 and the minutes from that meeting were approved on 2 December 2025.

The key highlights from that meeting were;

- Members of the Board received a presentation from the Chief Executive Officer of SAMH who presented their Strategy for 2025 – 29 and information on their new community mental health provision, 'The Nook'. The Board noted the information provided.
- The Board agreed to the recommendations within a report prepared by the Deputy Chief Finance Officer of ACC, presenting the forecasted financial performance of the IJB for the period Q1 of 2025/26 and providing an indicative status of the IJB Q2 2025/2026 financial performance.

- The Board approved a report on the 2024/25 audited accounts and the External Auditor's Annual Audit Report. The Audit Director and Senior Audit Manager – Audit Scotland, introduced the reports and responded to questions.
- The Board considered a report on 'Unscheduled Care Improvement – Aberdeen City Health and Social Care Partnership's Plan and Impact' in relation to the 2025 NHS Grampian Unscheduled Care plan and associated bid to the Scottish Government. The Board approved the recommendations within the report including agreeing that the work should be routinely communicated via the ACHSCP Clinical Care and Governance Committee and note that the financial oversight of spend against this additional money would be monitored through the Risk, Audit and Performance Committee.
- A report on Digital Innovation was considered by the Board which provided an update on activity to the Digital Innovation Programme and Technology Enabled Care programme. The Board noted the progress and the successful finding application to the Scottish Government, Invest to Save Fund, of £1,238,627 in connection with the HSCP Digital Innovation programme – Right Care, Right Time, Right Place bid. The Board also congratulated the Analogue to Digital Programme Team on their Gold Award Level 2 for Digital Telecare Implementation from the Scottish Government's Digital Office, for the successful deployment of the Shared Alarm receiving centre.

The City IJB also met on 2 December 2025 where the financial report 'Q2 – 2025 / 2026 Financial Performance; and Indicative results for year end 2025/2026 was presented and noted. Further detail about this is provided in the separate IJB Finance Report later in this Board meeting.

Approved meeting minutes and reports for all City IJBs can be viewed [here](#)

2. Aberdeenshire

The NHS Grampian Board has the minute from the meeting of the Aberdeenshire Integration Joint Board (IJB) held on 3 September 2025 and accepted as a correct record at their meeting on the 8 October 2025. The key highlights from the September meeting for the NHSG Board to note are:

- A report from the Chief Officer including updates on:
 - An update on the ongoing Leadership Review being undertaken to seek to reshape the structure, culture and governance of the Partnership.
 - The outcome of the iMatter staff experience survey undertaken across the Partnership.
 - Information on the reduction in working week for NHS Agenda for Change staff, to take effect from April 2026.

- A report proposing a review of the Governance Handbook of the Integration Joint Board.
- An update providing the year-to-date financial position for 2025/26, the financial forecast to 31 March 2026 in respect of the IJB Revenue Budget, and an update on the Recovery Plan.
- A report summarising the outputs from the evaluation process conducted on the performance of the H&SCP Strategic Delivery Plan for 2022-2025.
- A report introducing the draft Strategic Plan 2025-2035, developed in line with legislative requirements.
- A report providing feedback on the engagement activity carried out on the IJB draft Equality Outcomes.
- The eighth annual report on Community Justice in Aberdeenshire for 2024-2025 which highlighted progress made collectively by the Aberdeenshire Community Justice Partnership.

Further information about the Aberdeenshire IJB financial position is provided in the separate IJB Finance Report which is a later item in this Board agenda.

Approved minutes, reports and link to webcast library for all Aberdeenshire IJB meetings can be found [here](#).

3. Moray

The NHS Grampian Board has the minute from the meeting of the Moray Integration Joint Board (MIJB) held on 25 September 2025 and accepted as a correct record at their meeting on the 27 November 2025. The key highlights from the September meeting for the NHSG Board to note are, the MIJB:

25 September 2025

- Noted a report informing the Board of changes to membership of the MIJB, Audit, Performance and Risk Committee, and Clinical and Care Governance Committee, in accordance with the Board's approved Standing Orders for Meetings.
- Noted a report by the Chief Officer which detailed activities that support the delivery against the MIJB's strategic priorities as articulated in the Strategic Plan, and the delivery against the 9 Health and Wellbeing outcomes.
- Agreed to note the financial position of the MIJB as at 30 June 2025 is showing an overspend of £1,425,931 on core services.
- Approved the budget realignment as detailed in the Revenue Budget Monitoring Report for Quarter 1, 2025-26. Noted progress against the approved savings plan and noted the budget pressures and emerging budget pressures as detailed in the report.
- Agreed to note the revisions to staffing arrangements dealt with under delegated powers and in accordance with the financial regulations with the Moray Council and NHS Grampian for the period 1 April to 30 June 2025, as set out in the Budget Monitoring report.

- Approved the updated Strategic Risk Register, including the adequacy of the identified mitigating controls. Noted future updates of the register be submitted in draft format to the Audit, Performance and Risk Committee prior to submission to the Board for approval.
- Approved the inclusion of a new risk to the Strategic Risk Register related to the limited assurance position given by the MIJB Internal Auditor.
- Agreed to approve the Children's Services Plan 2024-25 Annual Report, recognising the work undertaken by the service and commending them for the significant progress as highlighted in the report.
- Approved the publication of the HSCM Annual Complaints Report 2024-25 on the HSCM Website.
- Noted the changes made to the Members' Expenses Policy.

MIJB Revenue Budget Monitoring Quarter 2, 2025/26

On 27 November 2025 the MIJB received a report detailing the financial position for the MIJB services at 30 September 2025. Further information about the financial position is provided in the separate IJB Finance Report which is a later item in this Board agenda.

Approved minutes, reports and link to webcast library for MIJB meetings can be found [here](#)

4. Responsible Chief Officers and contact for further information

If any Health Board members would like further clarification on any item, then please contact:

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