

## NHS GRAMPIAN

**A meeting of Grampian NHS Board will be held on Thursday 11 December 2025  
from 10.00 to 13:30  
(by Microsoft Teams)**

### AGENDA

Page No	Approx Timing	Item		Lead	Ref
	10:00	1	Apologies	AE	#
		2	Declarations of Interest	AE	#
	10:05	3	Chair's Welcome	AE	#
	10:10	4	Minutes of Meeting on 9 October 2025	AE	*
	10:15		4.1 Action Tracker and Matters arising	AE	*
	10:20	5	Chief Executive's Report	LS-K	*
			5.1 Sub-National Planning – DL (2025) 25	LS-K	*
	10:35	6	Forum Reports		
			6.1 Area Clinical Forum	MB	*
			6.2 Grampian Area Partnership Forum	SL	*
			6.3 IJB Report	COs	*
			6.4 Financial Recovery Board	RJ	*
	11:00	7	Performance		
			7.1 How Are We Doing Report 2025/26 Q2	AS	*
			7.2 Operational Improvement Plan	AS	*
	11:25	8	Finance		
			8.1 Finance Report	AS	*
			8.2 IJB Finance Report	AS	*
	12:05		Comfort Break		
	12:10	9	External Review - Improvement Plan – Developing the Governance Framework	PT	*
	12:30	10	iMatter 2025	PS	*
	13:20	11	Approved Committee, Forum and IJB Minutes	AE	*

			Committees		
			11.1	Clinical Governance Committee – 19 August 2025	*
			11.2	NHS Grampian Charity Committee – 2 June 2025	*
			11.3	Performance Assurance, Finance and Infrastructure Committee – 3 September 2025	*
			11.4	Population Health Committee – 26 September 2025	*
			11.5	Staff Governance Committee – 28 August 2025	*
			Forums		
			11.6	Area Clinical Forum – 3 September 2025	*
			11.7	Grampian Area Partnership Forum – 5 August 2025, 21 August 2025 and 16 October 2025	*
			Integration Joint Boards (IJBs)		
			11.8	Aberdeen City IJB – 30 September 2025	*
			11.9	Aberdeenshire IJB – 3 September 2025	*
			11.10	Moray IJB – 25 September 2025	*
	13:25	12	Any Other Business		AE #
	13:30	13	Date of next meeting:		AE #
			<ul style="list-style-type: none"> <li>19 February 2025</li> </ul>		
	Sarah Duncan Board Secretary <a href="mailto:sarah.duncan8@nhs.scot">sarah.duncan8@nhs.scot</a>		Apologies to: Alison Wood PA/Senior Administrator <a href="mailto:gram.grampianchair@nhs.scot">gram.grampianchair@nhs.scot</a>		

*	Paper attached
~	Paper to follow
#	Oral/verbal

4 December 2025