

Integration Joint Boards – Regular Update Report (October 2025)

1. Actions Recommended

The Board is asked to note the latest approved minutes of the meetings of the Aberdeen City, Aberdeenshire, and Moray Integration Joint Boards.

2. Strategic Context

Three Integration Joint Boards for Aberdeen City, Aberdeenshire and Moray were established on 6 February 2016 under the terms of the Public Bodies (Joint Working) (Scotland) Act 2014 with full delegation of functions and resources to enable integration of primary and community health and social care services effective from 1 April 2016. Each IJB is a separate legal organisation and acts as principal in its own right.

The principal ambitions of health and social care integration are to:

- Support the improvement of the quality and consistency of services for patients, carers, service-users and their families.
- Provide seamless, joined-up quality health and social care services in order to care for people in their homes or a homely setting where it is safe to do so.
- Ensure resources are used effectively and efficiently to deliver services.

3. Key matters relevant to recommendation

This report presents the NHS Grampian Board with the latest approved minutes from the Aberdeen City, Aberdeenshire, and Moray IJBs. The key highlights are emphasised below.

3.1. Aberdeen City

The City IJB met on 1st July 2025 and the minutes from that meeting were approved on 30th September 2025.

The key highlights from that meeting were:

- **Strategic Risk Register and Risk Appetite Statement.**
The report reviewed the revised Risk Appetite Statement and the Strategic Risk Register, outlining the approach to managing risks within the organisation. The Board agreed that the Risk Appetite Statement be added to the agendas of the IJB, the Clinical Care and Governance Committee and to the Risk, Audit and Performance Committee to further support the Board and committee decision making process; and approved the revised summary of the IJB Strategic Risk Register as detailed in the report.
- **IJB Scheme of Governance Annual Review**

The Board approved the report which reviewed the revised Scheme of Governance, detailing the governance framework and procedures for the Integration Joint Board.

- **Medium Term Financial Forecast**

The Board were presented with a report on a four-year Medium Term Financial Forecast (MTFF), providing financial projections and planning for the upcoming years. The model considered the category expenditure of the IJB and the changes which needed to be actioned within the cost base to work towards bringing financial balance. The Board noted the information.

- **Alcohol & Drug Partnership Annual Report 2025**

The Board considered and noted a report covering the Alcohol and Drug Partnership Delivery Framework, highlighting the progress and outcomes of the partnership's initiatives.

- **Final Strategic Plan**

The Board were presented with the final Strategic Plan for 2025-2029, outlining the strategic priorities and objectives for the Integration Joint Board. The Strategic Plan was approved, and the Chief Officer was instructed to publish the Strategic Plan and instigate the formal launch and promotion activities.

- **Housing Contribution Statement**

This report presented the Housing Contribution Statement, detailing the role of housing in supporting health and social care outcomes. The Board noted the content of the report and instructed the Chief Officer to publish the Housing Contribution Statement on the Aberdeen City Health and Social Care Partnership's website and ensure it was linked to both the IJB Strategic Plan and the Local Housing Strategy.

- **Shifting the Balance of Care**

The Board received a report on Shifting the Balance of Care which provided an overview of interrelated projects relating to the 'Discharge Without Delay' national programme. The Board agreed to a phased reduction in bed capacity at Rosewell House resulting in the eventual withdrawal of services provided by ACHSCP from the facility by 31 March 2026, in support of the Discharge without Delay commitments, reporting back to the IJB with sufficient assurance in respect of the mitigation plan. They also noted the recommendation to note that Acute sector and Aberdeenshire colleagues would be invited to join the Chief Nurse at the meeting with NHS Tayside to discuss their approach to the intermediate care facility.

- **Supplementary Procurement Workplan 2025/26 - Discharge to Assess**

This report presented the Supplementary Procurement Work Plan for 2025/26 outlining procurement activities and priorities. This included the approval to tender for a period of up to five years and subsequent award of contract for Discharge to Assess Service.

The City IJB also met on 30th September 2025 where the financial report 'Q1 – 2025 / 2026 Financial Performance; and Indicative results for Q2 – 2025 / 2026' was

presented and noted. This report provided an update on the current financial position and a copy of the report is attached.

Approved meeting minutes and reports for all City IJBs can be viewed [here](#)

3.2. Aberdeenshire

The NHS Grampian Board has the minute from the meeting of the Aberdeenshire Integration Joint Board (IJB) held on **2 July 2025** and accepted as a correct record at their meeting on the **3 September 2025**. The key highlights from the **July** meeting for the NHSG Board to note are:

- A report from the Chief Officer including updates on:
 - The NHS Grampian Strategic Change Board
 - The NHS Grampian General Practice Vision Programme
- An update from the Interim Chief Finance Officer on the 2024/25 unaudited financial outcome position and the second financial update report for 2025/26.
- An update from the IJB Audit Committee.
- An update on work undertaken in relation to the future use of the Inch hospital building.
- An update on the Strategic Community Hospital Review.
- An updated Adult Care Strategy for Aberdeenshire, as required by the Carers (Scotland) Act 2016.
- Approval of the Aberdeenshire Health & Social Care Partnership Annual Performance Report 2024-2025.

Aberdeenshire IJB Revenue Budget Monitoring Quarter 1, 2025/26

The IJB received a report at their meeting on 3 September 2025, which detailed the revenue budget reporting position as at 30 June 2025. The report is attached for your information.

Approved minutes, reports and link to webcast library for all Aberdeenshire IJB meetings can be found [here](#).

3.3 Moray

The NHS Grampian Board has the minute from the meeting of the Moray Integration Joint Board (MIJB) held on **19 June 2025** and accepted as a correct record at their meeting on the **25 September 2025**. The key highlights from the **June** meeting for the NHSG Board to note are, the MIJB:

30 June 2025

- Noted a report by the Chief Financial Officer on the unaudited financial outturn for the core budgets and the impact this outturn will have on the 2025/26 budget.
- Approved the unaudited Annual Accounts to be submitted to the external auditor, noting that all figures remain subject to audit.

- Noted the Annual Governance Statement contained within the unaudited Annual Accounts.
- Approved the updated Local Code of Corporate Governance which supports the Annual Governance Statement.
- Approved the proposed reduction in the number of formal Board meetings from 18 to 15 per year. The revised meeting schedule aims to reduce the number of meetings held on the same day, minimising member fatigue, and enhancing the strategic focus of meetings.
- Noted the draft Annual Performance Report (APR) 2024/25 and noted the National Indicator information will be updated in July. Approved the publication of the APR by 31 July 2025, following approval of the final version by the Chair and Depute Chair.
- Noted a report by the Service Manager, Provider Services, providing an annual update on the implementation of the Moray Unpaid Carers Strategy. The Board acknowledged the progress made in delivery of the Strategy's objectives.
- Approved a two-year extension to the current Moray Carers Strategy 2023-26, extending its term to March 2028.

MIJB Revenue Budget Monitoring Quarter 1, 2025/26

The MIJB received a report by the Chief Financial Officer at their meeting on 25 September 2025, which detailed the revenue budget reporting position as at 30 June 2025. This report is attached for your information.

Approved minutes, reports and link to webcast library for MIJB meetings can be found [here](#)

4. Responsible Chief Officers and contact for further information

If any Health Board members would like further clarification on any item, then please contact:

Responsible Chief Officers

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