

## NHS GRAMPIAN

**A meeting of Grampian NHS Board will be held on Thursday 09 October 2025  
from 10.00 to 13:45  
(by Microsoft Teams)**

### AGENDA

Page No	Approx Timing	Item		Lead	Ref
	10:00	1	Apologies	AE	#
		2	Declarations of Interest	AE	#
	10:05	3	Chair's Welcome	AE	#
	10:10	4	Minutes of Meeting on 14 August 2025	AE	*
	10:15		4.1 Action Tracker and Matters arising	AE	*
	10:20	5	Chief Executive's Report	LS-K	*
	10:30	6	Finance		*
			6.1 Finance Report	AS	*
			6.2 IJB Finance Update	AS	*
	11:10	7	Forum Reports		
			7.1 Area Clinical Forum	MB	*
			7.2 Grampian Area Partnership Forum	SL	*
			7.3 IJB Report	COs	*
			7.4 Financial Recovery Board	RJ	*
	11:35	8	How Are We Doing Report 2025/26 Q1	AS	*
	12:05		Comfort Break		
	12:10	9	Integration Joint Boards Annual Performance Reports	COs	*
	12:50	10	Unscheduled Care Improvement Plan	GF	*
	13:05		10.1 Planning for Winter 2025/26	GF	*
	13:20	11	Director of Public Health Annual Report 2024/25	SP	*
	13:35	12	Approved Committee, Forum and IJB Minutes	AE	*

			Committees		
			12.1	Audit and Risk Committee – 24 June 2025	*
			12.2	Clinical Governance Committee – 27 May 2025	*
			12.3	Performance Assurance, Finance and Infrastructure Committee – 30 July 2025	*
			12.4	Population Health Committee – 18 July 2025	*
			12.5	Staff Governance Committee – 3 July 2025	*
			Forums		
			12.6	Area Clinical Forum – 25 June 2025	*
			12.7	Grampian Area Partnership Forum – 17 July 2025	*
			Integration Joint Boards (IJBs)		
			12.8	Aberdeen City IJB – 1 July 2025	*
			12.9	Aberdeenshire IJB – 2 July 2025	*
			12.10	Moray IJB – 19 June 2025	*
	13:40	13	Any Other Business		AE #
	13:45	14	Date of next meeting:		AE #
			<ul style="list-style-type: none"> <li>11 December 2025</li> </ul>		
	Sarah Duncan Board Secretary <a href="mailto:sarah.duncan8@nhs.scot">sarah.duncan8@nhs.scot</a>		Apologies to: Alison Wood PA/Senior Administrator <a href="mailto:gram.grampianchair@nhs.scot">gram.grampianchair@nhs.scot</a>		

*	Paper attached
~	Paper to follow
#	Oral/verbal

3 October 2025