



# National Treatment Centre Grampian

## Introduction

Welcome to the first edition of the National Treatment Centre - Grampian Newsletter. We are excited to share our progress with you in this newsletter.

If there is anything you would like to know or if you would like to get involved in this project please contact us at [gram.electivecare@nhs.scot](mailto:gram.electivecare@nhs.scot)

## What is the focus of National Treatment Centre?

The National Treatment Centre (NTC) – Grampian will focus on planned care. The centre development is part of a wider programme of redesign around our services delivering planned care in Grampian.

The centre's focus will be providing specialist services for advice, diagnosis and treatment. This will include: Day Case surgery, Endoscopy, Diagnostics – MRI (including MRI at Dr Gray's), CT and X-Ray, and Urology, Respiratory, and Dermatology Clinics.

The overall aim of the wider Elective Care Programme will see further transformation of Grampian's elective care services through service redesign, with aims to provide:

- Care closer to home
- Where possible, one stop clinics and day case procedures
- Shorter waiting times
- Improved access to diagnosis and treatment
- Sustainable service and workforce planning locally and regionally
- Supported self-management for patients

## Project Update

These newsletters will share updates on progress.

In what is unprecedented and difficult times we are delighted to give you an update and let you know how the Elective Care Programme of work is continuing under the new title of NTC-G. Many of the services and staff involved in this work are continuing to look at service redesign, our various project groups are still meeting on a regular basis virtually and work continues to progress on our new National Treatment Centre – Grampian in the coming months.

# National Treatment Centre

NHS Grampian secured a capital allocation of £52m from the Scottish Government to deliver the Elective Care Programme, now known as the National Treatment Centre - Grampian (NTC-G) Project. The bespoke NTC Grampian will deliver new and additional capacity for planned care services.

In Grampian, following a robust process over a number of months with 21 clinical teams a business case was developed for the NTC-G to include:

- Building a National Treatment Centre for diagnostic imaging (CT and MRI), Respiratory and Urology outpatients, Endoscopy and Day Case Surgery suites
- Refurbishing an existing area of ARI for Dermatology
- Investment in MRI suite at Dr Gray's Hospital.

As services re-mobilised in May 2021, a task and finish Core Review Group (CRG) has been established for up to six months 1<sup>st</sup> May – 31<sup>st</sup> Oct re-engage with clinical teams to:

- Produce detailed update on project scope and requirements, taking cognisance of the changing landscape.
- Consider how to proceed, within the current financial envelope and evaluate the contribution that could be made from use of existing NHS Grampian estate.

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# Process for the Review

The Core Review Group has three main strands of activity that will be undertaken in parallel to complete the robust review:

- Review of service requirements
- Review of options for physical space
- Communication and engagement with stakeholders

## Service Requirements

The **prioritisation of services** since the initial agreement through to Full Business Case (FBC) remains valid and robust and will serve as an important information with which to frame further thinking. The current landscape does mean service redesign has progressed therefore review of requirements is required to provide assurance that the requirements remain as scoped.

## Physical Space

During the past 16 months, as the organisation has been responding to a major incident, the COVID-19 Pandemic, it has highlighted the benefits of separating elective and emergency flows on the ARI site. Physical distancing has been a fundamental part of the response. It has been suggested that a site adjoining to ARI may not in fact be the preferred site to deliver high volume low complexity care. This in addition to consideration of the carbon footprint and changing technology may offer alternative site opportunities to consider.

## Communication and Engagement

The review needs to remain clinically led as Clinical Teams, supported by Health Data regarding the populations needs, are best able to shape the provision of services. Patient involvement is vital to ensure the citizens of Grampian have an active part in developing the centre to meet their needs now and in the future. Throughout the Core Review Team will strive to keep stakeholders updated of progress and provide opportunity for engagement, [we want to hear from you.](#)

# Project Team Members

The Core Review Team is led by Mr Paul Bachoo as Executive Lead and Mr Gary Mortimer as the Senior Responsible Officer. It is comprised of a number of individuals from the original Elective Care Centre Team and key others to deliver on the review.



Paul Bachoo



Gary Mortimer

Team members and their roles are:

- Julie Anderson – Finance Manager – Provides Senior Finance Support to the physical and staffing options identified through the review.
- Prof Duff Bruce – Clinical Lead – Provides Clinical Leadership to ensure the Clinical Services are supported to engage and clinical needs are met.
- Gerry Donald – Head of Property and Assets – Provides Senior Property Assets support to the review of physical location options
- Louise McKessock – Programme Lead – Elective Care – Provides Programme Management and Clinical Expertise to ensure the project is on target and in line with clinical needs.
- Manju Patel – Project Director – Oversight of the Capital Project.
- Lily Ross – Project Administrator – Provides the Admin support to the project.
- Cathy Young – Head of Transformation – Supporting Communication and ensuring links across other programmes of work

## Engagement Opportunities

The Core Review Team need the input of Clinical Services, patients, and all stakeholders to ensure the NTC-G developed meets our needs now and in the future. This newsletter is one method of communication that we will use to keep people updated and we want to hear from you as to what is useful for you in future editions.

Please contact [gram.involve@nhs.scot](mailto:gram.involve@nhs.scot) with any ideas or requests for information.

The newsletter will be one of a number of communication methods. We will also come and speak with teams therefore if your team would like to hear from us please get in touch.