

Meeting:	Grampian NHS Board
Meeting date:	2 June 2022
Item Number:	7
Title:	Performance Report - Operation Iris – Progress against Key Objectives A-C
Responsible Executive/Non-Executive:	Caroline Hiscox, Chief Executive
Report Author:	Kate Danskin, Chief Nurse

1 Purpose

This is presented to the Board for:

- Review and scrutiny

This report relates to a:

- Progress against key organisational objectives and milestones

This aligns to the following:

- Operation Iris – key objectives A-C

2 Report summary

2.1.1 Situation

The Board agreed a remobilisation plan (v4) covering how health and social care services would be delivered during the period September to March 2022. Following the impact of the new COVID variants, the Board moved into a new phase – Operation Iris which focused delivery of services based on the following three objectives:

- A. Keep staff safe & help them to maximise wellbeing*
- B. Responding to demand on the health & care system*
- C. Protecting critical services & reducing harm*

2.1.2 Assessment

The data included in the attached pack sets out an overall summary of the current Board position and indicators for each of the three key Operation Iris objectives.

2.3.1 Quality/ Patient Care

The objectives within Operation Iris set the context in which quality and patient care would be provided during this phase of our response.

2.3.2 Workforce

Operation Iris sets out the parameters in which workforce deployment would be supported (linked to the Grampian Operational Escalation System) and also that the health and well-being of staff would remain a key priority.

2.3.3 Financial

The remobilisation plan linked to Operation Iris sets out the financial resources that would be required to support the delivery of services across Grampian.

2.3.4 Risk Assessment/Management

Operation Iris sets out the risks associated with this phase of our response.

2.3.5 Equality and Diversity, including health inequalities

Operation Iris set out the approach to equality and diversity and understanding and responding to the impact on health inequalities.

2.3.6 Other impacts

None

2.3.7 Communication, involvement, engagement and consultation

The development of Operation Iris involved consultation with services and partners.

2.3.8 Route to the Meeting

This matter has been considered by the Chief Executive Team.

2.4 Recommendation

The Board is asked to review and scrutinise the report, note that the demand across the system continues to challenge the ability to consistently meet the three Operation Iris objectives (described at 2.1.1 above) and to seek assurance all is being done that can be to meet these objectives.