

Performance Governance Committee Assurance Report to Grampian NHS Board

Purpose of Report

This report summarises the key matters considered by the Committee under the revised governance arrangements approved by the Board.

In line with the revised arrangements, the business of the Committee has been focused on the key matters in relation to performance governance relevant to the Board's response during the period of the COVID-19 remobilisation plan.

This report covers the Committee meeting held on 17 February 2021.

Recommendation

The Board is asked to note the following key points and assurances from the Committee:

Performance

The members considered the performance report. The report covered the following: COVID response, the latest performance position in relation to unscheduled care and planned care and an update in relation to Test and Protect and the vaccination programme. The following key points were noted:

- The members noted the latest COVID position and the significant reduction in all measures (7 day positivity rate, numbers of COVID patients in hospital and positive cases in the community) since the peak at the middle of January. The members sought and received assurances regarding the continuation of the Test and Protect capacity across Grampian (and relative performance) and the rollout of the vaccination programme. The members also paused to reflect on the numbers of patients who had died from COVID, which in total had been higher during the 2nd wave, and the impact on their families and our staff who would have cared for them.
- The members noted the position in relation to unscheduled care, the treatment time guarantee and outpatients waiting list size. The members were assured that detailed plans were being developed to remobilise services and that a draft plan was on schedule to be submitted to Scottish Government at the end of February. The challenges in particular with elective care and cancer were acknowledged and the members noted that recovery of the backlog would take time to address given the need to support staff and allow for their recuperation. The Committee were assured that the Board's clinical prioritisation system for elective care which was tried and tested would provide a good foundation on which to plan forward and ensure those patients with the highest clinical needs would be prioritised.

2021/22 – draft budget

The members welcomed the briefing on the draft Scottish Government budget for next year. The budget announcements were broadly in line with the Board's planning assumptions in terms of baseline uplift and the funding allocated in key priority areas. The members noted that an additional £869m has been announced to support NHS Scotland meet the ongoing response to the pandemic. Allocation of this funding will be informed by the submission of draft Board Remobilisation Plans due at the end of February.

Finance position at end of January 2021

The Committee received a presentation on the finance position at the end of Month 10 and would highlight the following:

- A small overspend of £0.3m against budget at end of January.
- Year to date underspends on pay (£0.4m) and non-pay (£1.0m) being offset by under recovery on income budgets of £1.7m due to cross boundary agreements.
- The underspend on pay being largely due to medical locum spend being down by 38% this year and nurse agency spend reduced by 58% (£4.4m) compared to 19/20.
- Total projected Covid spend this year is £88m (including IJB costs and remobilisation costs). These costs will be fully funded by Scottish Government.

In conclusion, the Director of Finance confirmed that financial forecasts would indicate that the Board would meet its financial targets with careful financial management and mitigation of risks and on the assumption of the funding of Covid and remobilisation costs in line with submitted plans. The Director of Finance also confirmed that the planning for 2021/22 was well underway and that a draft budget would be included in the remobilisation plan.

Baird and ANCHOR projects

The Committee considered the Directors Report in relation to the above projects. The Committee welcomed the style and content of the report and would highlight the following:

- Mobilisation commenced on 7 December 2020 on the Baird and ANCHOR sites as planned
- Construction programme is on schedule and groundworks and piling activities are underway despite the impact of the weather during February; and
- Commissioning and clinical redesign activities are on schedule and in line with plan.

Matters referred to other Board Committees

Whilst, there were no matters referred to any other Board Committee the members noted the requirement for a co-ordinated approach to the monitoring of the implementation of the remobilisation plan across the individual committees of the Board.

Rhona Atkinson Chair, Performance Governance Committee

Attachment: Agenda of Performance Governance Committee meeting of 17 February 2021

**NHS Grampian
Performance Governance Committee
Wednesday 17th February 2021 - 14.00 to 16.00
(Microsoft Teams Meeting)**

Agenda

1.	Welcome	
2.	Minutes of Previous Meeting – 16th December 2020	*
3.	Items for Discussion	
	3.1 Performance Summary (Operation Snowdrop)	*
	3.2 Finance Report (incl Budget Brief 2021/22)	*
	3.3 Baird and ANCHOR – Directors Report	*
	3.4 Remobilisation Plan - Update	#
4	Matter to Highlight to Board	#
	Date of Next Meeting Wednesday 21st April 2021 14.00	

* Paper attached

Verbal

Chair: Rhona Atkinson

Apologies to: else.smaaskjaer@nhs.scot