

Meeting:	NHS Grampian Board
Meeting date:	3 February 2021
Item Number:	5
Title:	Performance Report - Operation Iris and Remobilisation Plan – progress against objectives and milestones
Responsible Executive/Non-Executive:	Alan Gray, Director of Finance
Report Author:	Alan Gray, Director of Finance

1 Purpose

This is presented to the Board for:

- Review and scrutiny

This report relates to a:

- Progress against key organisational objectives and milestones

This aligns to the following:

- Operation Iris – key objectives
- Remobilisation Plan (v4)

2 Report summary

2.1.1 Situation

The Board agreed a remobilisation plan (v4) covering how health and social care services would be delivered during the period September to March 2022. Following the impact of the new COVID variants, the Board moved into a new phase – Operation Iris which focused delivery of services based on the following three objectives:

- *Keep staff safe & help them to maximise wellbeing*
- *Responding to demand on the health & care system*
- *Protecting critical services & reducing harm*

2.1.2 Assessment

The data included in the attached pack sets out an overall summary of the current Board position, indicators for each of the three key Operation Iris objectives and the remobilisation quarterly return as at 31 December 2021.

In relation to remobilisation plan (v4) we are required to provide a quarterly update to Scottish Government Health and Social Care Directorates.

2.3.1 Quality/ Patient Care

The remobilisation plan and objectives within Operation Iris set the context in which quality and patient care would be provided during this phase of our response.

2.3.2 Workforce

The remobilisation plan sets out the parameters in which workforce deployment would be supported (linked to the Grampian Operational Escalation System) and also that the health and well-being of staff would remain a key priority.

2.3.3 Financial

The remobilisation plan sets out the financial resources that would be required to support the delivery of services across Grampian, including the specific additional requirements of COVID – vaccinations and Test and Protect for example.

2.3.4 Risk Assessment/Management

The remobilisation plan sets out the risks associated with this phase of our response.

2.3.5 Equality and Diversity, including health inequalities

The remobilisation plan sets out the approach to equality and diversity and understanding and responding to the impact on health inequalities.

2.3.6 Other impacts

None

2.3.7 Communication, involvement, engagement and consultation

The development of the remobilisation plan involved consultation with services and partners.

2.3.8 Route to the Meeting

This matter has been considered by the Chief Executive Team.

2.4 Recommendation

The Board is asked to review and scrutinise the report and to seek assurances on delivery of the key objectives (Operation Iris) and the milestones within the remobilisation plan.